- 1 A Well, Peter Price was the president and chief
- operating officer. He was the most senior person in the
- 3 management of the company that was full time at the company.
- 4 And we was responsible for running the company day-to-day,
- for all aspects of the company. Under Peter, of course, we
- 6 have our various law firms charged with their individual
- 7 responsibilities. The ones that are relevant I think to
- 8 this hearing would be the regulatory compliance law firms.
- 9 And they also reported to Peter.
- JUDGE SIPPEL: You're not suggesting that you have
- an equity interest in the law firms.
- THE WITNESS: No.
- JUDGE SIPPEL: Okay.
- 14 THE WITNESS: I'm not suggesting that.
- JUDGE SIPPEL: These are firms that you are on
- 16 retainer.
- 17 THE WITNESS: Yes. And these are -- the ones that
- 18 reported to Peter are Constantine & Partners and the
- 19 Ginsberg firm, and at some point, the Wiley firm.
- BY MR. SPITZER:
- Q And Pepper & Corazzini?
- 22 A And Pepper -- didn't I mention Pepper & Corazzini?
- Q I don't think so.
- 24 A Oh, Pepper & Corazzini. I think I mentioned
- 25 Pepper & Corazzini, then Ginsberg, then Wiley, Rein. I

- think those are the -- those are the three relevant firms.
- JUDGE SIPPEL: You mentioned Constantine -- the
- 3 Constantine firm, also.
- 4 THE WITNESS: Yes.
- JUDGE SIPPEL: So that's four firms.
- 6 THE WITNESS: And Constantine, yes. Constantine
- 7 reports to me, not to Peter.
- BY MR. SPITZER:
- 9 Q So can you describe the additional aspects of
- 10 Liberty Cable's management structure to the extent you're
- aware of it reporting to Peter? Are there others, as well?
- 12 A From operations, a fellow by the name of Tony
- Ontiveros ran operations. And Behrooz Nourain ran
- 14 engineering. Anne Rosenburg ran customer service. And
- various people during that period of time ran marketing.
- 16 Currently, Jennifer Walden runs marketing. Prior to
- Jennifer, Bertina ran marketing. And there were some others
- 18 who ran marketing. But those are all the reports to Peter.
- 19 Q What were the instructions that you gave Mr. Price
- 20 with respect to the circumstances in which he was to bring
- 21 particular problems or issues to your attention?
- 22 A I didn't instruct him per se. My method of
- 23 finding out what was going on at this company, at the
- 24 Liberty company was similar to my other companies which is I
- 25 would hold a weekly meeting. And at that meeting, we would

- 1 review what was going on within the company. And any issues
- 2 that either Peter thought warranted my attention or, after
- discussing various things, I thought warranted my attention.
- 4 But in general, the strategic issues of the company were my
- 5 area. And the day-to-day and implementing of those
- 6 strategies was Peter's task which, as I say, I never
- 7 specifically instructed Peter that that was the case. But I
- 8 think that was fairly obvious and well understood.
- 9 Q What was your understanding with respect to the
- 10 regulatory structure relating to the use of an 18 gigahertz
- 11 transmission system by which means Liberty transmitted its
- 12 video signal?
- 13 A Well, I understood that the FCC had jurisdiction
- in this matter; and that there were rules that had to be
- 15 complied with. To that end, I know Peter was aware of the
- same thing. Peter located an expert in the field by the
- 17 name of Joe Stern. Joe Stern worked with Peter to put
- 18 together the appropriate team of a law firm. And he
- 19 selected Pepper & Corazzini. And he also selected an
- 20 engineer and recommended him to Peter who Peter hired by the
- 21 name of Behrooz Nourain. And with the advice and the
- 22 blessing of this fellow, Joe Stern, Peter set up and
- provided that interface to be sure we were complying with
- 24 the regulatory requirements to operate in the 18 gigahertz
- 25 spectrum.

- 1 Q So from your perspective, who were the individuals
- who were primarily responsible for handling whatever
- 3 regulatory structure the FCC had created for 18 gigahertz?
- A Pepper & Corazzini, Behrooz and Peter.
- 5 Q I gather that some of the other businesses in
- 6 which you have an interest are also operating in the
- 7 regulatory environment?
- 8 MR. HOLT: Objection. Irrelevant.
- 9 JUDGE SIPPEL: Background?
- 10 MR. SPITZER: Well, as it relates, Your Honor,
- just to the Witness' understanding of regulatory structure
- and how business would interact with a regulatory agency.
- JUDGE SIPPEL: Restricted just to his business.
- 14 MR. SPITZER: That's correct, Your Honor.
- JUDGE SIPPEL: I'll permit it. Overruled.
- 16 THE WITNESS: Well, in our banking business, of
- 17 course, we are very tightly regulated by the Federal
- 18 Reserve. And we are inspected -- get stem to stern
- inspections quite regularly. So in my role as co-chairman
- of the bank, of course, I'm quite familiar with that.
- 21 Additionally, being in the real estate business primarily in
- New York City, we operate in a highly regulated environment,
- 23 particularly in the rental apartment business which, you
- 24 know, the rent control and rent stabilization still exists
- 25 in New York City.

1 BY MR. SPITZER:

Q When did you first become aware that there was an issue with respect to Liberty Cable's transmitting signal on paths that had not been properly licensed by the FCC?

A Well, I became aware that there was a concern that it might not be properly licensed sometime in late April of '95. I didn't actually get concerned that we had been operating illegally. I was concerned that we had to find out in late April. But until Lloyd Constantine reported back to me that there in fact was a real problem here which would have been some number of days later, perhaps in early May sometime, I didn't have any -- let's say I was surprised to learn that we had been operating out of compliance in some cases.

Q And do you recall what your reaction was?

A Well, of course I was very concerned about. I immediately -- well, first when I heard that there might be an issue, I immediately called in our outside counsel -- senior outside counsel, Lloyd Constantine, to look into the matter. When he reported back to me that, in fact, there was a -- a problem and we would have to, you know, find out the scope of it, I was very concerned for two reasons: 1) we have to -- we have regulations that we operate under and we have to comply with the regulations, 2) because of the nature of our competitor in New York, Time Warner, you know,

- they are very aggressive in taking any bit of news and
- 2 disseminating it to the public in a way that is not positive
- 3 for our business. So I was concerned what they might do
- 4 with this information, as well.
- 5 Q What did you do in response to --
- 6 MR. SPITZER: Yes, sir?
- JUDGE SIPPEL: If I've got this -- if I have
- 8 this -- these were the thoughts that were in your mind or
- 9 the concerns that you had at the time that you heard that
- there might be a problem, Mr. Milstein; late April?
- 11 THE WITNESS: No, that's when I heard that there
- was a problem. When I heard there might be a problem, my
- 13 first thought was this is a probably a filing error. We
- 14 probably have these licenses in a bottom drawer somewhere.
- There must -- I -- I doubted that we were actually out of
- 16 compliance because, you know, our whole policy is to be in
- 17 compliance. It didn't make sense to me that we wouldn't
- 18 have made the proper filings because we had hired the law
- 19 firm, we hired the special engineer. We had all these
- things geared up to make sure that we were in compliance.
- JUDGE SIPPEL: All right. I just want to be sure
- 22 that I've got this -- because you're testifying to the same
- thing really in two different time frames. One is the late
- 24 April of '85 -- in '95 rather, and then the other is at a
- 25 later time when you got more information from your outside

- 1 counsel.
- 2 THE WITNESS: Right, right.
- JUDGE SIPPEL: All right. I don't -- I think he's
- 4 clarified it my mind.
- 5 MR. SPITZER: Let me just ask -- let's review it
- one more time because I think this is important, Your Honor.
- 7 BY MR. SPITZER:
- 8 Q At first you testified I believe that there was
- 9 some uncertainty in your mind about whether or not there was
- 10 a failure of compliance, is that correct?
- 11 A Yes. I thought it was unlikely that in fact we
- had done something this off the mark or we had failed to
- 13 comply fully with our requirements. I thought that was
- 14 unlikely.
- 15 Q And the reason you felt that was unlikely is --
- 16 A Well, because we had gone to great lengths to set
- 17 up a system to comply and great expense. And the whole
- 18 principle is if you want to be in this business, you do have
- 19 to comply. So I really didn't -- I thought that this might
- 20 be simply that we had licenses that no one had laid their
- 21 hands on, or I wasn't sure what the problem was. And that's
- 22 why I asked Lloyd to look into it and report back to me on
- whether or not there was a problem and, if so, the extent of
- 24 it.
 - 25 Q Then the second stage when you determined that

- there was indeed such a problem, at that point, what was
- 2 your reaction?
- 3 A Well, at that point, I was quite disturbed. I
- 4 reviewed my deposition before I came in here on this matter.
- 5 And I guess the adjectives I used is I said I was shocked,
- 6 dismayed, horrified, mortified and a few other adjectives.
- 7 But those are all within the range. And I was quite furious
- 8 that we could have opened ourselves up in a way like this
- 9 and exposed the business.
- 10 Q And what did you do in response to your discovery
- 11 that in fact what had begun as an allegation was in fact an
- 12 accurate allegation?
- 13 A Well, I immediately authorized Mr. Constantine to
- 14 have as full an investigation as could be done; to look into
- 15 this matter completely and find out the full extent of the
- 16 problem. I also instructed him to find out who was at
- 17 fault, find out how it had happened, and to devise a
- 18 compliance program that would be absolutely quaranteed to
- 19 assure that this would never happen again.
- 20 Q Was anything done with that compliance program?
- 21 A Oh, yes. That was put into effect as soon as it
- 22 was formulated.
- 23 Q Did you ever encourage or approve either tacitly
- or otherwise premature activation of paths?
- A No, I would never do that.

- I have nothing further, Your Honor. 1 MR. SPITZER: JUDGE SIPPEL: Cross examination? 2 CROSS EXAMINATION 3 BY MR. BECKNER: 4 Q Good morning, Mr. Milstein. I think we've met 5 before. 6 7 Α Good morning. 8 0 My name is Bruce Beckner. I represent Time Warner 9 Cable. In your direct testimony, you identified a number of people including Mr. Price, Mr. Nourain, Mr. Ontiveros, Ms. 10 Ceccarelli and Ms. Walden. Was there not also at one time a 11 gentleman named Bruce McKinnon who worked for Liberty Cable? 12 13 Yes, there was. Okay. And where did he fit within this structure 14 0 15 that you've described? 16 Α Bruce McKinnon was hired to beef up our operations 17 in the event that we started installing more than a thousand 18 subscribers per month. We were planning for ramping up our installations. And since he had been in the cable TV 19 20 business, he was going to run the inside operations in a ramped-up mode and would complement Peter Price's skill set 21
- 24 And McKinnon had more of a background of 25 internally running a company. And so McKinnon was hired

which is more in the -- as I discussed in my deposition,

he's more Mr. Outside involved with sales and marketing.

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- with the idea that the 500 or a thousand subscribers a month
- we were installing would go up to two or three or five
- 3 thousand a month in which case we would need more strength
- 4 in the installation area to run a number of teams of
- 5 installers.
- 6 Q When McKinnon -- when Mr. McKinnon was working for
- your company, did he have any responsibilities for licensing
- 8 -- FCC licensing?
- 9 A He may have been involved with Behrooz to some
- 10 involvement. Behrooz reported to McKinnon in operations
- while he was there as opposed to Peter. But when McKinnon
- 12 left, then Behrooz reported directly to Peter.
- 13 O Do you know whether or not McKinnon was the one
- 14 who -- at the time who was working for Liberty who actually
- 15 had the authority to tell Behrooz to turn on a particular
- 16 microwave path? Is that something he did?
- 17 A No, I don't know exactly how that process worked.
- 18 Q Okay. Now, you mentioned that, you know, you --
- 19 you had these weekly meetings with Liberty. And those were
- 20 held every week on Thursday, isn't that correct?
- 21 A Well, in general, they were held on Thursday. But
- if there were a holiday, then it might be on a Wednesday.
- 23 But in general, they were held on Thursday afternoons
- 24 beginning at 5:00 in the afternoon.
- Q Okay. And this -- these meetings were attended by

- 1 Mr. Price, Mr. Ontiveros and your brother, Edward Milstein,
- 2 among others, is that right?
- 3 A That's correct.
- Q Okay. And this -- this practice was true in 1994
- 5 as well as the first half of 1995, this practice of holding
- 6 these meetings, is that right?
- 7 A That's correct.
- 8 Q Okay. And one of the things that you discussed at
- 9 the meetings was the progress of new installations, was it
- 10 not?
- 11 A That's correct.
- 12 Q And you reviewed something that Tony Ontiveros
- prepared called an installation progress report.
- 14 O Correct.
- 15 Q Okay. I'd like you to take a look at Exhibit 14
- in the -- I think it's the fat notebook that's sitting there
- in front of you.
- 18 A Fourteen did you say?
- 19 O Yes.
- 20 A Yes.
- 21 Q And just to make sure we're on the -- the first
- 22 page of the document should have stamp that says, "TW/CV
- 23 Exhibit 14". Is that what you're looking at, sir?
- 24 A Yes.
- Q Okay. Do you recognize this as a copy of an

CROSS EXAMINATION - HOWARD MILSTEIN

- installation progress report?
- 2 A Yes.
- 3 Q Okay. Now, drawing your attention to this
- 4 particular report, that is the one that says, "February
- 5 23rd, 1995", do you recall looking at this particular
- 6 report?
- 7 A No.
- 8 Q Do you have any reason to believe you didn't look
- 9 at this particular report after it was prepared?
- 10 A No, other than the fact that February 23rd is
- 11 maybe around the President's Birthday holiday. I'm not sure
- 12 exactly what date that falls on or the Monday. And
- sometimes I'm away for as much as a week around that time of
- 14 year. So it's possible I didn't see it at the time it was
- prepared. But it's sent to me. So I would have seen this
- at the time that it was prepared more or less, give or take
- 17 a week.
- 18 Q Now, looking at the first page under the headline,
- "Current Projects", do you see Waterside Plaza there as one
- of the ones listed?
- 21 A Yes.
- Q Okay. And there's a contract date of 6/7/94.

- 1 Q Okay. And then there's a start date of 3/95. Do
- you remember noticing that there had been a long period of
- 3 time that had passed between when the contract was signed
- 4 and when work started on installing service in Waterside
- 5 Plaza?
- 6 A No, I don't.
- 7 Q As you sit here today, would that large time gap
- 8 be something that would attract your attention if you were
- 9 looking at this report for the first time?
- 10 A Yes, it would.
- 11 Q And so that would be something that you might
- 12 bring up with Mr. Ontiveros and Mr. Price in a weekly
- 13 meeting?
- 14 A Yes.
- 15 Q And you'd be looking for them to give you some
- sort of explanation for the delay, would you not?
- 17 A Yes. I would note that if you look at this -- the
- 18 contract dates and the start dates, they all seem to be
- 19 quite long. I see four months, five months. So there may
- 20 have been something going on at the time that was delaying
- 21 the installations. In fact, as you know, during this period
- 22 -- I believe during this period, Time Warner was opposing
- 23 the granting of licenses or temporary licenses to our
- 24 company. And so I would surmise looking at this today that
- 25 I'm looking at the symptoms of that opposition which was a

- delay from the time we signed contracts until the time we
- were able to install them, the most egregious case being
- 3 Waterside Plaza where it's a full nine months.
- 4 Q Now, your contracts -- your standard contract has
- 5 120-day install date provision in it, does it not? In other
- 6 words, you give yourself 120 days to install the service
- 7 from the date you sign the contract with the owner of the
- 8 building, isn't that right?
- 9 A Yes, you informed me of that fact during my
- 10 deposition. I wasn't aware of it when you informed me of
- 11 it.
- 12 Q Okay. And do you have any reason to believe that
- 13 that's not correct?
- 14 A No.
- 15 0 Okav.
- 16 A You showed me the contract. It had that language.
- 17 And I said fine -- okay, fine. So that clearly violates
- 18 that standard. So these people could have terminated the
- 19 contract and said, hey, you didn't do it in 120 days if in
- 20 fact Waterside has that provision which I don't know to be a
- 21 fact. But if it did, they would have that right.
- 22 Q And given that, as you just mentioned in answer to
- 23 the previous question that there was -- there was a large
- 24 delay between a number of these contract dates and the start
- dates, wouldn't that have been something that would have

- been discussed at the weekly meeting following the issuance
- of this progress report we're looking at here?
- A Well, I'll bring you back to my original answer
- 4 which is that since there seems to be an unusual delay
- across the board, there may have been a systemic answer.
- And so, therefore, it might not have been a topic of
- 7 discussion. In other words, if the reason why installations
- 8 are not going forward at this time is because Time Warner is
- 9 opposing our license applications at the Commission, so we
- can't get licenses; we can't get STAs, well, then that's
- 11 known and it wouldn't be surprising.
- 12 It appears that by the time, you know, this was
- done, that it was resolved and we thought that we would
- 14 begin in 3/95, or it may just be that operations was taking
- an optimistic looking and saying, well, we know we can't do
- it in February, but maybe it will be resolved by March; so
- we'll put it on the docket for March. It may have developed
- 18 that we still didn't have the licenses in March in which
- 19 case we couldn't do it either. So this is -- assuming we
- get the licenses, I guess this is what they intend to do.
- 21 That's the way I would read it.
- Q Do you know whether or not at the time that this
- 23 report was prepared or shortly thereafter, that is in the
- 24 next week or two after February 23rd, you in fact knew that
- 25 Time Warner was opposing Liberty's applications of the FCC?

- 1 A I don't know exactly in what time frames Time
- 2 Warner was opposing our applications. But I know they -- at
- 3 some point along the line, they were opposing these
- 4 applications quite successfully and delaying our
- 5 installations.
- 6 Q Okay. But just to bring you back if I might to
- 7 this particular report and any discussion of it that you may
- 8 remember, I take it that your answer is that you don't
- 9 remember having a discussion about the reasons for the
- numerous delays that are reflected in this report.
- 11 A That's correct.
- 12 Q And I take it from your testimony that your belief
- is is that one reason why you might not have had that
- 14 discussion is if there was as you describe it a systemic
- 15 problem such as the knowledge that everyone had that the
- 16 reason for these delays was Time Warner's oppositions being
- 17 filed at the FCC.
- 18 A That's correct.
- 19 Q Okay.
- JUDGE SIPPEL: Are you finished with this page or
- 21 with Waterside?
- MR. BECKNER: Yes, sir.
- JUDGE SIPPEL: I just -- I'm sorry to interrupt
- 24 your -- but I'd like to ask a -- some clarification on this
- for myself. On Waterside, the start date is dated March '95

- and this report is dated February 23. So I take it that
- 2 that start date was an estimated date.
- 3 THE WITNESS: That's correct.
- JUDGE SIPPEL: Okay. Now, according to the
- 5 Appendix A of the hearing designation order, the license was
- 6 applied for on February the 21st of 1995 which would leave a
- 7 period of -- well, it could actually be just a couple of
- 8 days to March -- from February to March --
- 9 THE WITNESS: Or up to 39 days, Your Honor.
- JUDGE SIPPEL: Or up to 39 days?
- 11 THE WITNESS: Yes. Thirty -- thirty-one days of
- 12 March, plus the nine days that were remaining --
- JUDGE SIPPEL: Oh.
- 14 THE WITNESS: -- or eight or nine days remaining
- in February.
- JUDGE SIPPEL: Okay. So that was --
- 17 THE WITNESS: Right.
- JUDGE SIPPEL: -- a full month that you would be -
- 19 -
- THE WITNESS: Yes.
- JUDGE SIPPEL: I mean, is this -- this is what
- this column meant, Column 1.
- THE WITNESS: Yes. That -- that still seems very
- skinny, Your Honor. That doesn't -- we -- it wasn't our
- experience that the FCC reacted quickly to these things. So

- if someone had said to me we are planning to install this
- in, you know, 40 days from the day we applied, I would say,
- 3 well, you better that application very carefully because,
- 4 you know, it might take longer. Make sure we --
- 5 JUDGE SIPPEL: Well, let me just say, I follow
- 6 what you're saying. But this -- I'm trying to determine as
- 7 to what -- how much information does a current project
- 8 report give you like this if it doesn't tie it in with the
- 9 date the application was applied for if you're focused on
- 10 applications. And I don't know whether you were or not, but
- 11 --
- THE WITNESS: No, that was not the focus. The
- 13 focus was staffing -- the operations report focus was how
- rapidly are we installing customers so that I get a total
- sense of what the load -- in other words, this whole issue
- of whether we needed McKinnon to ramp-up to install more
- 17 people which would be a very big picture kind of concern, I
- 18 was measuring that on a weekly basis to make sure we had
- 19 enough strength in operations to install the demand. So it
- 20 wasn't -- we weren't trying to figure out at that meeting
- 21 had we complied with getting the license. That was done
- 22 elsewhere.
- JUDGE SIPPEL: Well, no. I'm saying that you're
- 24 not even focused on whether or not a license has been
- 25 applied for. This is all -- you're going from contract to

- 1 start.
- THE WITNESS: That's correct, Your Honor.
- JUDGE SIPPEL: Okay. And, also, this report
- 4 doesn't factor in what is going on with your competitors in
- 5 terms of trying to oppose the application.
- 6 THE WITNESS: That's correct, Your Honor.
- JUDGE SIPPEL: Is there some other -- was there
- 8 some other way in which that kind of information was
- 9 reported to you on a regular basis?
- 10 THE WITNESS: No, Your Honor.
- JUDGE SIPPEL: That was not in your spear of
- 12 influence or --
- THE WITNESS: No. No, that would be something
- 14 where I would get either a progress -- a status report from
- 15 Peter Price or I might get on the phone with the relevant
- 16 attorneys and say what's the story. And they'd say, well,
- 17 we're mixed up with this or this is being delayed or that's
- 18 going on. But I didn't get any regular written reports. In
- 19 fact, I didn't get any written reports on the regulatory
- 20 issues.
- JUDGE SIPPEL: Was there a -- was there a -- as
- 22 the chief executive officer, was that a decision that you
- 23 made that you didn't want to get any written reports on that
- 24 kind of information; you wanted to receive that information
- in some other form? In other words, was that an executive

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Well, in retrospect, it probably was THE WITNESS: 2 a poor policy. But at the time, not fully understanding 3 everything that was involved and not understanding the 4 potential weaknesses in the system that we had in place, I 5 thought it was a fairly straight-forward matter if you had 6 the proper attorneys to find out what was required and to 7 have the proper engineers and fulfill what was required. 8 Since I'm not an engineer by training and I have no 9 expertise in FCC law by training, I didn't think it was 10 necessary or appropriate for me to be in the middle of that 11

process as long as I knew it was being done properly.

And by having Peter personally involved in it who was the full time executive at the company involved in these kinds of matters, I thought that it should be taken care of properly. Certainly, that was the policy of the company to take care of it properly. And we went to great expense and great lengths to make sure that it would be done properly. So that's why I personally wasn't involved in it.

JUDGE SIPPEL: All right. That was a lot of -that was a lot of information on this. Let me ask the
question in this way. I'm looking -- I'm -- what I would be
able to do would be to line up, say, five documents coming
out of your organization that would show me from start to
finish exactly what happened with -- with Waterside Plaza.

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and the second second

- 1 That -- and I want the documents to be the same documents
- that you saw in the course of your business. There wouldn't
- 3 be such documents, would there?
- 4 THE WITNESS: That's correct, Your Honor.
- JUDGE SIPPEL: Okay.
- BY MR. BECKNER:
- 7 Q As long as we're on Waterside, let me just ask you
- 8 one other question, if I may, Mr. Milstein. In the last
- 9 column under Waterside Plaza, there's a heading, "Status",
- and there's the abbreviation, "INST 3/15". Do you
- understand that to mean that the installation is to begin on
- 12 March 15 and is it Building 30?
- 13 A Yes.
- 14 O That's what that means?
- 15 A That means pending having complete approvals and
- licenses, that we intend to start on the 15th. That's --
- 17 that's what operations -- in other words, Tony -- this is
- 18 Tony's report. He's operations.
- 19 O Ontiveros?
- 20 A That's right. Behrooz has to sign-off and turn it
- over to Tony and say, yes, you can install. That process is
- 22 coordinated by Peter. And my understanding is there were
- 23 regularly weekly meetings between Peter and Tony and
- 24 Behrooz, although I never attended any of those meetings.
- 25 That would have been the mechanics of running the business.

we good some

- 1 And I wasn't that involved in the business. So that's what
- 2 that means.
- 3 Q So if you -- when you saw this particular report
- 4 and it said, as it says here installation 3/15 in Building
- 5 30, then you assumed that Mr. Price, Mr. Ontiveros and Mr.
- 6 Nourain either had a license to begin that installation or
- 7 expected that they would have a license to begin that
- 8 installation by the 15th of March.
- 9 A That's correct. And further, I would just
- 10 elaborate that if you look at -- since these came out
- 11 weekly, you know, we have a -- a very long 52 of these a
- 12 year for a number of years -- you'll notice if you look at
- these as a whole, that these dates in the right-hand column
- 14 slip a lot. They could slip by months. One of the reasons
- they might slip by months would be if we don't have the
- license. So it's not as though this is cast in stone on the
- 17 right. This is just operations.
- Now, operations is prepared and ready to start
- 19 installing on March 15th if everything is in order which
- 20 would include the licenses but not be limited to the
- 21 licenses. They need equipment to be delivered. They have
- 22 to have men available. They have a lot of pieces they have
- 23 to put in place. And this is the operations report as to
- 24 when they expect to be ready.
- But they have to get pieces in place, one of which

- was the regulatory approval. And in many cases, you will
- 2 see if you look at these 52 of these a year, that the status
- 3 report I would say probably even more often than not would
- 4 slip. In other words, the projected date -- the first time
- 5 a building appears on this list with its projected date,
- 6 that it would slip into a future week or month or a few
- 7 months later.
- 8 Q Well, let's see -- another part of the report,
- 9 let's see if that's accurate or optimistic. At the very top
- of the page, there is, for example, an address of 55 West
- 11 End Avenue.
- 12 A Right.
- Q And in the status column, it says, "Complete."
- 14 A Right.
- 15 Q Now, is that -- is that optimistic or does that in
- 16 fact mean it's not?
- A Once -- everything that says, "Complete", or, "In
- 18 Progress", that's actually happening.
- 19 Q Okay.
- 20 A Okay? In progress means there are men there with
- 21 screwdrivers doing what they do.
- Q Okay. And complete means that --
- 23 A Complete means the installation team has left the
- \sim 24 building.
 - Q Okay. And so a person living at 55 West End

- 1 Avenue who subscribes to Liberty Cable on February 23rd,
- 2 1995 is watching a show on Liberty Cable in that apartment,
- 3 is that right?
- 4 A That's correct.
- Okay. Maybe you can tell us about one other
- 6 column here, and that's the column that says, "End." Again,
- 7 looking at West End Avenue -- 55 West End Avenue, there's a
- 8 date of 1/13/95 --
- 9 A Right.
- 10 Q -- as the end date. Is that the date when they
- 11 had finished the installation work? Is that what that
- 12 means?
- 13 A That's the date when they finished hooking up the
- 14 last subscriber who signed up during the initial subscriber
- 15 phase.
- 16 Q Right. Okay.
- A And then the team left. Now, if a person moved
- 18 into the building the next day, they would call up Liberty
- and they would send up a technician. They'd install that
- 20 particular subscriber. But in a building, there's a
- 21 construction phase where you're installing the system and
- 22 you're hooking up the subscribers who signed up initially.
- 23 And then that comes to an end. And then there's also a
- 24 certain amount of churn that goes on in many buildings where
- some people move out of the building; they terminate their

- 1 service. Others move in and start their service. So that
- would not be addressed by this report. That's why it ends.
- 3 It's the construction phase that ends --
- 4 Q Okay. Thank you.
- 5 A -- in the initial installation phase.
- 6 Q All right. So anybody -- anybody in your company
- 7 who attended these weekly meetings looking at this report
- 8 would know that 55 West End Avenue was turned as of -- as of
- 9 the day of the report if not sooner, is that right?
- 10 A Yes.
- 11 Q Okay. And Mr. Price would know that?
- 12 A Yes.
- Okay. Mr. Milstein, I'm going to ask you some
- 14 questions about another series of events which may or may
- 15 not have had anything to do with what happened. In
- 16 September of 1994 and running at least through March of 1995
- off and on, you were having discussions between Liberty and
- 18 a Canadian company called Videotron about a possible sale of
- 19 Liberty to Videotron, were you not?
- 20 A Sale of an interest in Liberty to Videotron. Not
- 21 the sale of the whole company.
- Q Okay. And in fact, in March 1995, you and Mr.
- 23 Price met in your office with some of the principals of
- 24 Videotron and their attorneys to discuss this possible sale
- of interest in Liberty. Do you remember that?